

Course Catalogue Master Programmes Incoming Exchange Students Suzhou Campus (China) Fall 2023

Dear Exchange IN Students,

Welcome to SKEMA Business School!

Here are a few key instructions on how to consult properly the Suzhou Course Catalogue Fall 2023.

Please read these instructions carefully:

- Students are required to choose one program and follow the courses within that one program. It is not possible to mix and match courses from different programs due to frequent scheduling clashes.
- 2) Pay attention to the pre-requisites! We have highlighted the pre-requisites for courses in red. It is the student's responsibility to ensure he/she has the required academic background to follow the courses successfully.
- 3) Courses within the catalogue are subject to slight changes.
- 4) There is a maximum number of seats available per specialization program.

M1 ABM SUZHOU	5
AI FOR MANAGEMENT	5
CAREER MANAGEMENT (FALL)	6
CHINA TODAY AND TOMORROW (FIRST TIME IN HISTORY)	6
CORPORATE FINANCE	7
GLOBAL ECONOMIC ISSUES: CORPORATE ECONOMICS IN A VUCA WORLD	8
MANAGING HUMAN RESOURCES	8
MARKETING STUDIES	9
STRATEGY	
CHINA / FRANCE INTERCULTURE	
EXCEL FALL	11
INTERNATIONAL BUSINESS	12
AI FOR INTERNATIONAL BUSINESS	12
CAREER MANAGEMENT 1	
CHINESE - ADVANCED	
CHINESE - BEGINNER 1	
CHINESE - BEGINNER 2	
CHINESE - ELEMENTARY	
CHINESE - INTERMEDIATE	
CHINESE - POST BEGINNER 1	-
CHINESE - POST BEGINNER 2	
GLOBAL SUPPLY CHAIN MANAGEMENT	
IMPORTING AND EXPORTING IN A GLOBAL MARKET	
INTERNATIONAL ENTREPRENEURSHIP	
INTERNATIONAL PROJECT MANAGEMENT	
INTERNATIONALIZATION OF THE FIRM	
CULTURAL ASPECTS OF BUSINESS	
GEOPOLITICS OF WORLD BUSINESS	
MARKETING TO CHINESE CUSTOMERS	
RESEARCH METHOD	
INTERNATIONAL MARKETING AND BUSINESS DEVELOPMENT SUZHO	
CAREER MANAGEMENT 1	
CHINESE - ADVANCED	
CHINESE - BEGINNER 1	
CHINESE - BEGINNER 2	
CHINESE - ELEMENTARY	
CHINESE - ELEWENTARY	
CHINESE - POST BEGINNER 1	
CHINESE - POST BEGINNER 2	
DIGITAL MARKETING IN CHINAINTERNATIONAL BUSINESS DEVELOPMENT	
MARKETING RESEARCH	
NEW BUSINESS DEVELOPMENT: FROM IDEA TO MARKET	
PRICING STRATEGIES FOR A DIGITAL WORLD	
STRATEGIC BRAND MANAGEMENT BUSINESS NEGOTIATION	
DUDINESS NEGUTIATION	

	MANAGING AN EXPORT PROJECT (ELECTIVE)	. 35
	RESEARCH METHODS	. 36
co	RPORATE FINANCIAL MANAGEMENT	37
	APPLIED RESEARCH IN FINANCE	. 37
	CAPITAL BUDGETING	. 38
	CAPITAL STRUCTURE AND DIVIDEND POLICY	. 39
	CAREER MANAGEMENT 1	. 39
	CHINESE - ADVANCED	. 40
	CHINESE - BEGINNER 1	. 41
	CHINESE - BEGINNER 2	
	CHINESE - ELEMENTARY	. 42
	CHINESE - INTERMEDIATE	. 42
	CHINESE - POST BEGINNER 1	
	CHINESE - POST BEGINNER 2	. 43
	CORPORATE TREASURY MANAGEMENT	. 44
	CORPORATE VALUATION METHODS	
	FINANCIAL MODELING I SUZHOU	
	FINANCIAL REPORTING AND ANALYSIS	
	MONEY, BANKING AND INTERNATIONAL FINANCE	
	OPERATIONAL RISKS MANAGEMENT	
	POWER BI AND AI	
	PROGRAMMING WITH PYTHON I	. 51
	VBA I	52

M1 ABM SUZHOU

2TONNES

Course Code	PGE.FINM1.OTCOR.0017
ECTS Credits	2
Course Leader	BOISSIN Denis
Synchronous	0
Discipline	Autre
Program	M1 ABM Suzhou
Prerequisites	Climate collage
Course	2Tonnes is a serious game where students individually and collectively aim
Description	to reach the CO2 emissions objective of 2 tons per person per year by 2050
	as set by the Paris Agreement.
Course Open to	Belo /Fall;#Lille /Fall;#Paris /Fall;#Raleigh /Fall;#Suzhou /Fall
Exchange	
Semester	fall
Campus	Autre / Other, Belo Horizonte, Lille, Paris, Sophia
Evaluation	
Final Examination	0
(%)	
Continuous	100
Assessment (%)	
Academic	
reference	
Websites	https://www.2tonnes.org/

AI FOR MANAGEMENT

Course Code	PGE.FINM1.ISCOR.0712
ECTS Credits	2
Course Leader	ANDRE Paul
Synchronous	15
Discipline	Management des Opérations
Program	M1 ABM Suzhou
Prerequisites	None
Course Description	Al is one of the major challenge and a deep revolution in the conduct of business for the coming years. The class aims to make the knowledge of Artificial Intelligence and its components such as Statistical Learning, Machine Learning, and Deep Learning accessible to students who aspire to become competent Decision Makers.
Course Open to Exchange	Belo /Fall;#Lille /Fall;#Paris /Fall;#Raleigh /Fall;#Suzhou /Fall
Semester	fall
Campus	Autre / Other, Belo Horizonte, Lille, Paris, Raleigh, Sophia, Suzhou
Evaluation	

Final Examination	40
(%)	
Continuous	60
Assessment (%)	
Academic	
reference	
Websites	

CAREER MANAGEMENT (FALL)

Course Code	PGE.FINM1.CRCOR.1003
ECTS Credits	1
Course Leader	ANDRE Nathalie
Synchronous	9
Discipline	Autre
Program	M1 ABM Suzhou
Prerequisites	No
Course	CV & profile update to prepare for a successful gap year Career
Description	Management Course & T&C hub presentation
	internship/job search technique & strategy + Career Management Course
	and T&C hub presentation
	Clarify your career goals and your professional project + interview
	preparation
Course Open to	Belo /Fall;#Lille /Fall;#Paris /Fall;#Raleigh /Fall;#Suzhou /Fall
Exchange	
Semester	fall
Campus	Autre / Other, Belo Horizonte, Lille, Paris, Raleigh, Sophia, Suzhou
Evaluation	
Final Examination	50
(%)	
Continuous	50
Assessment (%)	
Academic	
reference	
Websites	

CHINA TODAY AND TOMORROW (FIRST TIME IN HISTORY)

Course Code	PGE.FINM1.OTCOR.0018
ECTS Credits	2
Course Leader	ANDRE Paul
Synchronous	18
Discipline	Autre
Program	M1 ABM Suzhou
Prerequisites	
Course	
Description	

Course Open to	Suzhou /Fall
Exchange	
Semester	fall
Campus	Suzhou
Evaluation	
Final Examination	100
(%)	
Continuous	0
Assessment (%)	
Academic	
reference	
Websites	

CORPORATE FINANCE

UKPUKATE FIN	WWOL
Course	PGE.FINM1.FICOR.0503
Code	
ECTS	4
Credits	
Course	GROSLAMBERT Bertrand
Leader	
Synchrono	30
us	
Discipline	Finance
Program	M1 ABM Suzhou
Prerequisit	None
es	
Course	Our objective is to bring students to develop a rigorous analytical framework of the
Description	major investment and financing decisions. In particular, we will shed lights on the
	interest rates and the investment valuation. We will focus on different ways of
	financing between equity, debt. Then, we present the relationship between risk,
	return and the cost of financing.
Course	Belo /Fall;#Lille /Fall;#Paris /Fall;#Raleigh /Fall;#Suzhou /Fall
Open to	
Exchange	
Semester	fall
Campus	Autre / Other, Belo Horizonte, Lille, Paris, Raleigh, Sophia, Suzhou
Evaluation	
Final	60
Examinatio	
n (%)	
Continuous	40
Assessment	
(%)	
Academic	1) Corporate Finance, Hillier, MCGraw-Hill, 4th Edition
reference	2) Corporate Finance Theory and Practice, P. Vernimmen, John Wiley & Sons,
	2011, 3rd edition Available freely on Scholarvox by Cyberlibris at
	http://mediatheque.skema.edu/index.php?id=408

Websites	Http://skema.lms.crossknowledge.com/data/modules/crossknowledge/interfaces/
	index.php
	http://www.vernimmen.com/
	http://mediatheque.skema.edu/index.php?id=408
	http://knowledge.skema.edu/

GLOBAL ECONOMIC ISSUES: CORPORATE ECONOMICS IN A VUCA WORLD

Course Code	PGE.FINM1.ECCOR.0904
ECTS Credits	2
Course Leader	COMBE Emmanuel
Synchronous	15
Discipline	Economie
Program	M1 ABM Suzhou
Prerequisites	-Grands enjeux économiques (L3)
	ou
	- RAN economics
Course Description	In VUCA World _ one that is volatile, uncertain, complex, and ambiguous _
	as many would characterize today's global economic environment,
	analytical skills are more important than ever.
	The challenges companies face in a VUCA world demand a filter to separate
	opportunities from distractions, and economics helps managers to make
	good decisions about what to do.
	This course aims at tackling new challenges corporations and economies
	face or will face with the rise of a VUCA environment.
Course Open to	Belo /Fall;#Lille /Fall;#Paris /Fall;#Raleigh /Fall;#Suzhou /Fall
Exchange	
Semester	fall
Campus	Autre / Other, Belo Horizonte, Lille, Paris, Raleigh, Sophia, Suzhou
Evaluation	
Final Examination	40
(%)	
Continuous	60
Assessment (%)	
Academic	
reference	
Websites	

MANAGING HUMAN RESOURCES

Course Code	PGE.FINM1.HRCOR.0343
ECTS Credits	3
Course Leader	BACHA Eliane
Synchronous	15
Discipline	Autre
Program	M1 ABM Suzhou
Prerequisites	No prerequisites

Course	This course focuses on some principles and practices used in management
Description	and organizations. The aim of the course is to give you the knowledge
	needed to understand the role of the manager in managing workplace
	challenges (stress, burnout, sexual harassment) and conflicts.
	Also, this course gives you an idea about human resources management
	which is a specialization in the field of management that encompasses
	several functions including attracting, developing, and maintaining a quality
	workforce. Furthermore, this course discusses the changes taking place
	nowadays in the workplace and the role of artificial intelligence (AI) in
	organizations. Finally, this course gives insights on how to manage in a
Carriera Orana ta	responsible and sustainable way.
Course Open to	Belo /Fall;#Lille /Fall;#Paris /Fall;#Raleigh /Fall;#Suzhou /Fall
Exchange	
Semester	fall
Campus	Autre / Other, Belo Horizonte, Lille, Paris, Sophia, Suzhou
Evaluation	
Final Examination	50
(%)	
Continuous	50
Assessment (%)	
Academic	
reference	
Websites	

MARKETING STUDIES

Course Code	PGE.FINM1.MKCOR.0411
ECTS Credits	3
Course Leader	ANDRE Paul
Synchronous	18
Discipline	Marketing
Program	M1 ABM Suzhou
Prerequisites	Marketing principles
	Quantitative methods
Course	This course aims at a qualitative and quantitative analysis of existing and
Description	emerging markets
Course Open to	Belo /Fall;#Lille /Fall;#Paris /Fall;#Raleigh /Fall;#Suzhou /Fall
Exchange	
Semester	fall
Campus	Belo Horizonte, Lille, Paris, Raleigh, Sophia, Stellenbosch-Le Cap, Suzhou
Evaluation	
Final Examination	60
(%)	
Continuous	40
Assessment (%)	
Academic	- Kotler et al. (2015) Principles of Marketing. Pearson.
reference	- Kotler, Ph., Keller, K., Brady M., Goodman, M., & Hansen, T. (2019)
	Marketing Management, Pearson
Websites	

STRATEGY

MAILUI	
Course Code	PGE.FINM1.STCOR.0841
ECTS Credits	5
Course Leader	CIRILLO Bruno
Synchronous	27
Discipline	Stratégie, Innovation & Entrepreunariat
Program	M1 ABM Suzhou
Prerequisites	Industrial organization; Organizational design; Microeconomics
Course Description	Formulating a sound competitive strategy and achieving growth across multiple, different business units to sustain long-term superior performance are two of the critical tasks for general managers to ensure the success of the firms they lead. The objective of this course is to provide students with an opportunity to understand, through analytical approaches and critical thinking, how companies make strategic decisions to support the development of competitive advantages, corporate growth and shareholder value through the simultaneous pursuit of economic as well as social and ecological performance dimensions. We will focus on strategic issues from the viewpoint of senior management in both domestic and international corporations. Through a combination of lectures, readings, case studies, experiential exercises and a consultancy project, this course introduces students to the tools and knowledge required for critical and effective strategic analysis, thinking, and application. Mastery of these tools and knowledge has relevance to everyone seeking a career in strategy as a manager, an entrepreneur, or a consultant. The course will help students develop a general management point of view and provide an appreciation of strategy to the overall growth and welfare of
	the firm. Students will learn how to analyze the firm, its environment, and then align strategies to the firms revenue and profitability goals. You will work in teams on selected companies to produce a final consultancy project. This course will require hard work and thinking, augmented by your creativity, to produce a fun and enriching experience.
Course Open to	Belo /Fall;#Lille /Fall;#Paris /Fall;#Raleigh /Fall;#Suzhou /Fall
Exchange	() H
Semester	fall
Campus	Autre / Other, Belo Horizonte, Lille, Paris, Raleigh, Sophia, Stellenbosch-Le
Evaluation	Cap, Suzhou
Evaluation Final Evamination	20
Final Examination (%)	30
Continuous	70
Assessment (%)	
Academic reference	Rothaermel FT. 2023. Strategic Management, 6th Edition. McGraw-Hill. Thompson et al. 2021. Crafting & Executing Strategy: Concepts & Cases, 23rd Edition. McGraw-Hill. The SmartBooks and case studies are available on the McGraw-Hill CONNECT learning platform.
Websites	https://connect.mheducation.com
	shadlaaninaaaninaaanaani

CHINA / FRANCE INTERCULTURE

Course Code	PGE.FINM1.LGELE.2227
ECTS Credits	2
Course Leader	ANDRE Paul
Synchronous	12
Discipline	Autre
Program	M1 ABM Suzhou
Prerequisites	-
Course Description	-
Course Open to	Suzhou /Fall;#Suzhou /Spring
Exchange	
Semester	fall, spring
Campus	Suzhou
Evaluation	
Final Examination	100
(%)	
Continuous	0
Assessment (%)	
Academic	
reference	
Websites	

EXCEL FALL

PGE.FINM1.ISELE.0720
2
ANDRE Paul
0
Autre
M1 ABM Suzhou
none
Excel is something you can't do without!
This course will introduce all the things the students must know in order to
honestly pretend to be mastering Excel. The course will be splitted in two
parts a first one online (12 hours) and applications done in the classroom
with a teacher who's an expert of Excel.
Belo /Fall;#Lille /Fall;#Raleigh /Fall;#Suzhou /Fall
fall
Autre / Other, Belo Horizonte, Lille, Paris, Raleigh, Sophia, Stellenbosch-Le
Cap, Suzhou
40

Continuous	60
Assessment (%)	
Academic	
reference	
Websites	

INTERNATIONAL BUSINESS

AI FOR INTERNATIONAL BUSINESS

Course Code	MSC.IBRM2.STCOR.0034
ECTS Credits	3
Course Leader	EZZEROUALI Amine
Synchronous	18
Discipline	Business Analytics, Data Science & Al
Program	International Business
Prerequisites	None
Course	Artificial Intelligence, or AI, is a very trendy word and a subject of multiple
Description	interpretations, some of which may converge or diverge. There is one fact
	however that is common for all actors- researchers, politicians, and
	practitioners alike: Al is transforming our societies, our businesses, our lives.
	This transformative impact is at the core of this course.
	Indeed, the purpose of the course is to help future International Business
	professionals deal with AI and use it as a tool to help improve the
	performance of their teams and their organizations.
	From a theoretical perspective, we will start by breaking down the meaning
	behind AI terminology (Machine Learning, Data Science, Neural Networks,
	etc.). We will then explore how International Trade and Global Businesses
	react to and deal with AI development and spread.
	From a practical perspective, we will be exploring and testing one of the
	most used zero/low code platforms for AI: the Microsoft PowerApps
	Platform. The core philosophy of the course being the "Citizen Developer"
0	approach to Al.
Course Open to	Paris /Fall;#Suzhou /Fall
Exchange	() I
Semester	fall
Campus	Belo Horizonte, Paris, Raleigh, Stellenbosch-Le Cap, Suzhou
Evaluation	50
Final Examination	50
(%)	50
Continuous	50
Assessment (%)	Charact D. O. Datara N. (2016). Autificial intelligence a manda or a constant 2 and
Academic	Stuart, R., & Peter, N. (2016). Artificial intelligence-a modern approach 3rd
reference	ed.
	Akerkar, R. (2018). Artificial intelligence for business. Springer.
	Yao, M., Zhou, A., & Jia, M. (2018). Applied artificial intelligence: A
	handbook for business leaders. Topbots Inc

Websites	https://skemagloballab.io/
	https://sloanreview.mit.edu/tag/artificial-intelligence/
	https://www.csail.mit.edu/
	http://news.mit.edu/topic/artificial-intelligence2

CAREER MANAGEMENT 1

Course Code	MSC.TRCM2.OTCOR.0037
ECTS Credits	0,5
Course Leader	BIANCHI Stéphanie
Synchronous	6
Discipline	Stratégie, Innovation & Entrepreunariat
Program	International Business
Prerequisites	No
Course	This course is managed by the Career Center. In order to validate this
Description	course, students have to:
	1 MANDATORY: Attend two workshops (1h30 each) on specific themes (1st workshop: the visibility of my profile according to my specialization & 2nd workshop: How to pass the selection tests during recruitment?) + EVALUATION 2 NOT MANDATORY: Attend Career Events during the semester (date to be determined) organized by the career center of your campus MAIN CONTACTS FOR YOUR PROGRAM: LILLE: Audrey BEAUGRAND & Feryel HOUSSEIN PARIS: Laura SINDONINO, Sophie Ripoche & Janice M'BENGO (for International students) SOPHIA: Sylvie MARTINAUD, Anne DUFLOS (for International students) SUZHOU: April YANG RALEIGH: Laura SCLAFANI
	BELO HORIZONTE : Geneviève POULINGUE
Course Open to	Belo /Fall;#Sophia /Fall;#Suzhou /Fall
Exchange	
Semester	fall
Campus	Lille
Evaluation	
Final Examination	100
(%)	
Continuous	0
Assessment (%)	
Academic	Lectures obligatoires / Required readings :
reference	Lectures Recommandées / Recommanded readings :
Websites	under the YEP go and click on: Career Center -> Jobteaser -> SKEMA TOOLS

CHINESE - ADVANCED

Course Code	MSC.TRCM2.OTCOR.0035
ECTS Credits	0,5

Course Leader	DURANTON Hélène
Synchronous	30
Discipline	Langues
Program	International Business
Prerequisites	Having attended intermediate level 2/ Pre-advanced in Suzhou campus.
	Or having attended the intermediate level (210 hours) at other campus.
Course	This course is an Advanced level course of Mandarin Chinese designed for
Description	students who want to keep learning after Intermediate level 3/ Pre-
	Advanced level.
Course Open to	Suzhou /Fall;#Suzhou /Spring
Exchange	
Semester	fall, spring
Campus	Suzhou
Evaluation	
Final Examination	30
(%)	
Continuous	70
Assessment (%)	
Academic	Ji Jin, Winning in China Business Chinese (Intermediate). Jiang Liping, HSK4
reference	or HSK5, will be combined with business Chinese.
Websites	

CHINESE - BEGINNER 1

Course Code	MSC.TRCM2.LGCOR.0105
ECTS Credits	0,5
Course Leader	DURANTON Hélène
Synchronous	30
Discipline	Langues
Program	International Business
Prerequisites	No
Course	This course is a beginning level course of Mandarin Chinese designed for
Description	students without any Chinese Language background.
Course Open to	Suzhou /Fall;#Suzhou /Spring
Exchange	
Semester	fall, spring
Campus	Suzhou
Evaluation	
Final Examination	30
(%)	
Continuous	70
Assessment (%)	
Academic	Jiang Liping, HSK Standard Course (Book 1).
reference	
Websites	

CHINESE - BEGINNER 2

MSC.TRCM2.LGCOR.0106
0,5
DURANTON Hélène
30
Langues
International Business
About 30h Chinese learning experience
This course is an beginner level course of Mandarin Chinese designed for
students wanting to keep learning after beginner level 1. And new students
coming from other campus who have studied Chinese for 30 hours.
Suzhou /Fall;#Suzhou /Spring
fall, spring
Suzhou
30
70
Jiang Liping, HSK Standard Course (Book 1)

CHINESE - ELEMENTARY

Course Code	MSC.TRCM2.OTCOR.0033
ECTS Credits	0,5
Course Leader	DURANTON Hélène
Synchronous	30
Discipline	Langues
Program	International Business
Prerequisites	Students who have studied Chinese for 120 hours.
Course	This course is an elementary level course of Mandarin Chinese designed for
Description	students want to keep learning after post-beginner2.
Course Open to	Suzhou /Fall;#Suzhou /Spring
Exchange	
Semester	fall, spring
Campus	Suzhou
Evaluation	
Final Examination	30
(%)	
Continuous	70
Assessment (%)	
Academic	Jiang Liping, HSK Standard Course (Book 3).
reference	
Websites	

CHINESE - INTERMEDIATE

Course Code	MSC.TRCM2.OTCOR.0034
ECTS Credits	0,5
Course Leader	DURANTON Hélène
Synchronous	30
Discipline	Langues
Program	International Business
Prerequisites	Having attended beginner Pre Intermediate in Suzhou campus.
	Or having attended the Elementary level (180 hours) at other campus.
Course	This course is an intermediate level course of Mandarin Chinese designed
Description	for students who want to keep learning after Pre Intermediate.
Course Open to	Suzhou /Fall;#Suzhou /Spring
Exchange	
Semester	fall, spring
Campus	Suzhou
Evaluation	
Final Examination	30
(%)	
Continuous	70
Assessment (%)	
Academic	Jiang Liping, HSK Standard Course (Book 3). The books will be bought by
reference	students, and Soochow University recommended for the students to use.
Websites	

CHINESE - POST BEGINNER 1

Course Code	MSC.TRCM2.LGCOR.0107
ECTS Credits	0,5
Course Leader	DURANTON Hélène
Synchronous	30
Discipline	Langues
Program	International Business
Prerequisites	About 60h Chinese learning experience.
Course	This course is a post beginner1 level course of Mandarin Chinese designed
Description	for students wanting to keep learning after Beginner 2. And new students
	coming from other campus who has studied Chinese for 60 hours.
Course Open to	Suzhou /Fall;#Suzhou /Spring
Exchange	
Semester	fall, spring
Campus	Suzhou
Evaluation	
Final Examination	30
(%)	
Continuous	70
Assessment (%)	
Academic	Jiang Liping, HSK Standard Course (Book 2).
reference	

CHINESE - POST BEGINNER 2

Course Code	MSC.TRCM2.LGCOR.0108
ECTS Credits	0,5
Course Leader	DURANTON Hélène
Synchronous	30
Discipline	Langues
Program	International Business
Prerequisites	About 90h Chinese learning experience.
Course	This course is a PB2 level course of Mandarin Chinese designed for students
Description	wanting to keep learning after PB1 level. And new students coming from
	other campus who has studied Chinese for 90 hours.
Course Open to	Suzhou /Fall;#Suzhou /Spring
Exchange	
Semester	fall, spring
Campus	Suzhou
Evaluation	
Final Examination	30
(%)	
Continuous	70
Assessment (%)	
Academic	Jiang Liping, HSK Standard Course (Book 2).
reference	
Websites	

GLOBAL SUPPLY CHAIN MANAGEMENT

Course Code	MSC.IBSM2.PMCOR.0007
ECTS Credits	4
Course Leader	DESBORDES Rodolphe
Synchronous	24
Discipline	Management des Opérations
Program	International Business
Prerequisites	n/a
Course	Key objective of the course is to introduce students into the business
Description	challenges and solutions of supply chain management in a global environment. Students should learn to identify and analyze specific basic and global supply chain management problems and relate it to theories, methods, and adaptable solutions. For the application and discussion of solutions they should acquire knowledge on concepts, structures, tools and processes, which are necessary for the management of global supply chains as well as on their application context of global supply chain management issues. Finally, the students should learn to demonstrate the use of Total Cost Mind and SCM terminology that is central to this course.

Course Open to	Suzhou /Fall
Exchange	
Semester	fall
Campus	Belo Horizonte, Suzhou
Evaluation	
Final Examination	60
(%)	
Continuous	40
Assessment (%)	
Academic	A variety of white papers, articles, blogs, websites, news stories, etc. will be
reference	added to required readings.
Websites	

IMPORTING AND EXPORTING IN A GLOBAL MARKET

Course Code	MSC.IBUM2.STCOR.0061
ECTS Credits	5
Course Leader	COSTE-MANIERE Ivan
Synchronous	24
Discipline	Finance
Program	International Business
Prerequisites	None
Course Description	The conduct of international trade, including Strategy & Management, Global Marketing, Trade Finance and Supply Chain. Specific focus with Harmonized Codes, terms of sale (INCOTERMS), financing arrangements, means of payment, credit insurance, shipping and insurance issues, market research, support services, legal and tax implications, and trade facilitation. Course will cover global trade functions that will be seen daily by an international trade professional, but will be focused through a USA perspective.
Course Open to	Paris /Fall;#Raleigh /Fall;#Suzhou /Fall
Exchange	
Semester	fall
Campus	Belo Horizonte, Paris, Raleigh, Suzhou
Evaluation	
Final Examination (%)	50
Continuous Assessment (%)	50
Academic reference	 - Albaum, G. and E. Duerr (2016), International Marketing and Export Marketing, Printice Hall FT, 7th Edition. - Weiss, Kenneth D. (2010), "Building an Import/Export Business", 4th Edition. - ICC Chamber of Commerce (2010), "Incoterms 2010". - Selected case studies to be provided before the begining of the course.
Websites	. 5

INTERNATIONAL ENTREPRENEURSHIP

Course Code	MSC.IBUM2.STCOR.0062
ECTS Credits	3
Course Leader	DESBORDES Rodolphe
Synchronous	18
Discipline	Stratégie, Innovation & Entrepreunariat
Program	International Business
Prerequisites	Basic knowledge, or personal interest in entrepreneurial project and / or experiences and / or practices on entrepreneurship, acquired through internship or learned courses.
Course Description	International Entrepreneurship (IE) is a course targeted towards students who plan to become involved with entrepreneurial ventures across the
	world either right after graduation, or at some future point in their careers. The course is meant to help students evaluate and analyze international opportunities, particularly in emerging and innovative countries like China.
Course Open to	Suzhou /Fall
Exchange	
Semester	fall
Campus	Suzhou
Evaluation	
Final Examination (%)	40
Continuous Assessment (%)	60
Academic	Recommended Books:
reference	 Doing Business with China - Fourth Edition (by Jonathan Reuvid and Li Yong) Entrepreneurship, starting, developing, and managing a new enterprise
	Third Edition (by Hisrich, Peter)
	- Emerging Paradigms in International Entrepreneurship (Marian V Jones, Pavlos Dimitratos)
	- Born Global Firms, A new International Enterprise (Gary Knight) Recommended Journals:
	- Entrepreneurship Theory and Practice Journal (ETP)
	- Entrepreneurship and Regional Development Journal (ERD)
	- Journal of Small Business management (JSBM)
Websites	

INTERNATIONAL PROJECT MANAGEMENT

Course Code	MSC.IBNM2.PMCOR.0005
ECTS Credits	5
Course Leader	ELTIGANI Adil
Synchronous	30
Discipline	Management des Opérations
Program	International Business
Prerequisites	Have contributed to a project before the session in any field - have a few
	basics about the project organization (a collective creation, usually
	managed by a leader, has one or many deliverable(s))

_	
Course	This course aims to provide students with the core knowledge of project
Description	management in the international context. This interdisciplinary course
	analyzes the different management areas of strategy, business
	development,
	organization, finance, and leadership integrated into project management.
	The course combines the knowledge available in project management with
	the
	PMI Body of Knowledge (PMBOK®). The focus will be on 1) understanding
	the international context for the project in general, and the growing impact
	of the project on global
	economy and management processes (the projectification of the economy,
	of
	society); 2) The roles and responsibilities in a project, programme and
	portfolios (3P); 3) the application of project management tools: scope
	management (work breakdown structure), time management (critical path
	method,), stakeholder management, risk management, cost management,
	communication management, with an openness to agile practices. The
	course
	also introduces the potential impact of AI on increasing project schedules
	resilience.
	Case studies will be used to support the theoretical constructs and
	strengthen
	learning.
Course Open to	Paris /Fall;#Raleigh /Fall;#Suzhou /Fall
Exchange	Talis / Talis / Talis / Talis / Talis
Semester	fall
Campus	Paris, Raleigh, Stellenbosch-Le Cap, Suzhou
•	
Evaluation	,,
Evaluation Final Examination	
Final Examination	60
Final Examination (%)	60
Final Examination (%) Continuous	
Final Examination (%) Continuous Assessment (%)	60 40
Final Examination (%) Continuous Assessment (%) Academic	60 40 1. Kerzner, H. 2013. Project Management: A Systems Approach to Planning,
Final Examination (%) Continuous Assessment (%)	60 40 1. Kerzner, H. 2013. Project Management: A Systems Approach to Planning, Scheduling, and Controlling, 11th Ed. John Wiley & Sons Inc. (available in
Final Examination (%) Continuous Assessment (%) Academic	60 1. Kerzner, H. 2013. Project Management: A Systems Approach to Planning, Scheduling, and Controlling, 11th Ed. John Wiley & Sons Inc. (available in the
Final Examination (%) Continuous Assessment (%) Academic	1. Kerzner, H. 2013. Project Management: A Systems Approach to Planning, Scheduling, and Controlling, 11th Ed. John Wiley & Sons Inc. (available in the library in e-book format)
Final Examination (%) Continuous Assessment (%) Academic	60 1. Kerzner, H. 2013. Project Management: A Systems Approach to Planning, Scheduling, and Controlling, 11th Ed. John Wiley & Sons Inc. (available in the library in e-book format) 2. Turner, R. 2009 THE HANDBOOK OF PROJECT-BASED MANAGEMENT
Final Examination (%) Continuous Assessment (%) Academic	1. Kerzner, H. 2013. Project Management: A Systems Approach to Planning, Scheduling, and Controlling, 11th Ed. John Wiley & Sons Inc. (available in the library in e-book format) 2. Turner, R. 2009 THE HANDBOOK OF PROJECT-BASED MANAGEMENT 3. Project Management Institute. 2017. A Guide to the Project Management
Final Examination (%) Continuous Assessment (%) Academic	1. Kerzner, H. 2013. Project Management: A Systems Approach to Planning, Scheduling, and Controlling, 11th Ed. John Wiley & Sons Inc. (available in the library in e-book format) 2. Turner, R. 2009 THE HANDBOOK OF PROJECT-BASED MANAGEMENT 3. Project Management Institute. 2017. A Guide to the Project Management Body
Final Examination (%) Continuous Assessment (%) Academic	1. Kerzner, H. 2013. Project Management: A Systems Approach to Planning, Scheduling, and Controlling, 11th Ed. John Wiley & Sons Inc. (available in the library in e-book format) 2. Turner, R. 2009 THE HANDBOOK OF PROJECT-BASED MANAGEMENT 3. Project Management Institute. 2017. A Guide to the Project Management Body of Knowledge (PMBOK® Guide) Sixth Edition
Final Examination (%) Continuous Assessment (%) Academic	1. Kerzner, H. 2013. Project Management: A Systems Approach to Planning, Scheduling, and Controlling, 11th Ed. John Wiley & Sons Inc. (available in the library in e-book format) 2. Turner, R. 2009 THE HANDBOOK OF PROJECT-BASED MANAGEMENT 3. Project Management Institute. 2017. A Guide to the Project Management Body of Knowledge (PMBOK® Guide) Sixth Edition 4. Gardiner, P. D. 2005. Project Management: A Strategic Planning
Final Examination (%) Continuous Assessment (%) Academic	1. Kerzner, H. 2013. Project Management: A Systems Approach to Planning, Scheduling, and Controlling, 11th Ed. John Wiley & Sons Inc. (available in the library in e-book format) 2. Turner, R. 2009 THE HANDBOOK OF PROJECT-BASED MANAGEMENT 3. Project Management Institute. 2017. A Guide to the Project Management Body of Knowledge (PMBOK® Guide) Sixth Edition 4. Gardiner, P. D. 2005. Project Management: A Strategic Planning Approach,
Final Examination (%) Continuous Assessment (%) Academic	1. Kerzner, H. 2013. Project Management: A Systems Approach to Planning, Scheduling, and Controlling, 11th Ed. John Wiley & Sons Inc. (available in the library in e-book format) 2. Turner, R. 2009 THE HANDBOOK OF PROJECT-BASED MANAGEMENT 3. Project Management Institute. 2017. A Guide to the Project Management Body of Knowledge (PMBOK® Guide) Sixth Edition 4. Gardiner, P. D. 2005. Project Management: A Strategic Planning Approach, Palgrave Macmillan.
Final Examination (%) Continuous Assessment (%) Academic	1. Kerzner, H. 2013. Project Management: A Systems Approach to Planning, Scheduling, and Controlling, 11th Ed. John Wiley & Sons Inc. (available in the library in e-book format) 2. Turner, R. 2009 THE HANDBOOK OF PROJECT-BASED MANAGEMENT 3. Project Management Institute. 2017. A Guide to the Project Management Body of Knowledge (PMBOK® Guide) Sixth Edition 4. Gardiner, P. D. 2005. Project Management: A Strategic Planning Approach, Palgrave Macmillan. 5. Serrador and Turner, 2015; The Relationship Between Project Success
Final Examination (%) Continuous Assessment (%) Academic	1. Kerzner, H. 2013. Project Management: A Systems Approach to Planning, Scheduling, and Controlling, 11th Ed. John Wiley & Sons Inc. (available in the library in e-book format) 2. Turner, R. 2009 THE HANDBOOK OF PROJECT-BASED MANAGEMENT 3. Project Management Institute. 2017. A Guide to the Project Management Body of Knowledge (PMBOK® Guide) Sixth Edition 4. Gardiner, P. D. 2005. Project Management: A Strategic Planning Approach, Palgrave Macmillan. 5. Serrador and Turner, 2015; The Relationship Between Project Success and
Final Examination (%) Continuous Assessment (%) Academic	1. Kerzner, H. 2013. Project Management: A Systems Approach to Planning, Scheduling, and Controlling, 11th Ed. John Wiley & Sons Inc. (available in the library in e-book format) 2. Turner, R. 2009 THE HANDBOOK OF PROJECT-BASED MANAGEMENT 3. Project Management Institute. 2017. A Guide to the Project Management Body of Knowledge (PMBOK® Guide) Sixth Edition 4. Gardiner, P. D. 2005. Project Management: A Strategic Planning Approach, Palgrave Macmillan. 5. Serrador and Turner, 2015; The Relationship Between Project Success and Project Efficiency; Project Management Journal
Final Examination (%) Continuous Assessment (%) Academic	1. Kerzner, H. 2013. Project Management: A Systems Approach to Planning, Scheduling, and Controlling, 11th Ed. John Wiley & Sons Inc. (available in the library in e-book format) 2. Turner, R. 2009 THE HANDBOOK OF PROJECT-BASED MANAGEMENT 3. Project Management Institute. 2017. A Guide to the Project Management Body of Knowledge (PMBOK® Guide) Sixth Edition 4. Gardiner, P. D. 2005. Project Management: A Strategic Planning Approach, Palgrave Macmillan. 5. Serrador and Turner, 2015; The Relationship Between Project Success and Project Efficiency; Project Management Journal dor and Turner, 2015;
Final Examination (%) Continuous Assessment (%) Academic	1. Kerzner, H. 2013. Project Management: A Systems Approach to Planning, Scheduling, and Controlling, 11th Ed. John Wiley & Sons Inc. (available in the library in e-book format) 2. Turner, R. 2009 THE HANDBOOK OF PROJECT-BASED MANAGEMENT 3. Project Management Institute. 2017. A Guide to the Project Management Body of Knowledge (PMBOK® Guide) Sixth Edition 4. Gardiner, P. D. 2005. Project Management: A Strategic Planning Approach, Palgrave Macmillan. 5. Serrador and Turner, 2015; The Relationship Between Project Success and Project Efficiency; Project Management Journal dor and Turner, 2015; https://youtu.be/CKcSzH1SvCk
Final Examination (%) Continuous Assessment (%) Academic	1. Kerzner, H. 2013. Project Management: A Systems Approach to Planning, Scheduling, and Controlling, 11th Ed. John Wiley & Sons Inc. (available in the library in e-book format) 2. Turner, R. 2009 THE HANDBOOK OF PROJECT-BASED MANAGEMENT 3. Project Management Institute. 2017. A Guide to the Project Management Body of Knowledge (PMBOK® Guide) Sixth Edition 4. Gardiner, P. D. 2005. Project Management: A Strategic Planning Approach, Palgrave Macmillan. 5. Serrador and Turner, 2015; The Relationship Between Project Success and Project Efficiency; Project Management Journal dor and Turner, 2015;

INTERNATIONALIZATION OF THE FIRM

Course Code	MSC.IBNM2.STCOR.0028
ECTS Credits	4
Course Leader	LINDER Christian
Synchronous	27
Discipline	Stratégie, Innovation & Entrepreunariat
Program	International Business
Prerequisites	none
Course	The course will teach students through academic lectures and tutorials the
Description	practice of the process of internationalization of firms, from the decision to
	internationalize to the organizational structuring of internationalization.
Course Open to	Paris /Fall;#Raleigh /Fall;#Suzhou /Fall
Exchange	
Semester	fall
Campus	Belo Horizonte, Paris, Raleigh, Stellenbosch-Le Cap, Suzhou
Evaluation	
Final Examination	40
(%)	
Continuous	60
Assessment (%)	
Academic	Lectures obligatoires / Required readings :
reference	Mike Peng and Klaus Meyer (2019) International Business (3rd edition),
	Cengage.
	ISBN: 978-1-4737-5843-8.
	Lectures Recommandées / Recommanded readings :
	-Individual articles (posted)
Websites	

CULTURAL ASPECTS OF BUSINESS

Course Code	MSC.IBSM2.STCOR.0046
ECTS Credits	2
Course Leader	DESBORDES Rodolphe
Synchronous	18
Discipline	Management & Organisation
Program	International Business
Prerequisites	knowledge of basic functions
Course Description	Cross-cultural communication is a critical challenge for businesses that operate internationally. The course provides a fundamental understanding of how culture affects business behavior, as well as practical tips and tools for enhancing cultural sensitivity and communication efficiency in international organizations, specifically for those operating in China.
Course Open to	Suzhou /Fall
Exchange	
Semester	fall
Campus	Suzhou
Evaluation	

Final Examination	70
(%)	
Continuous	30
Assessment (%)	
Academic	Lectures obligatoires / Required readings :
reference	Lectures Recommandées / Recommanded readings :
	Page Scott E. (2007), The Difference: How the Power of Diversity Creates
	Better Groups, Firms, Schools, and Societies, Princeton University Press.
	Trompenaars, F (1993) Riding the Waves of Culture: Understanding cultural
	diversity in business, Economist Books, London
Websites	

GEOPOLITICS OF WORLD BUSINESS

Course Code	MSC.IBRM2.STELE.0056
ECTS Credits	2
Course Leader	COSTE-MANIERE Ivan
Synchronous	18
Discipline	Economie
Program	International Business
Prerequisites	n/a
Course Description	This course is designed to prepare students to understand how geography and politics intersect with and influence international business and multinational firms. Upon successful completion of the course, students should possess an awareness of important geopolitical facts and should be able to demonstrate the analytical and strategic thinking skills that reflect an understanding of how these facts interact with and affect international business competition. In particular, the course will examine how geographic location, natural resource endowments, historical relationships, and national and institutional political factors influence global companies.
Course Open to	Suzhou /Fall
Exchange	() I
Semester	fall
Campus	Suzhou
Evaluation	
Final Examination (%)	50
Continuous	50
Assessment (%)	
Academic	
reference	
Websites	

MARKETING TO CHINESE CUSTOMERS

Course Code	MSC.IBUM2.MLELE.0031
ECTS Credits	2

Course Leader	DESBORDES Rodolphe
Synchronous	18
-	
Discipline	Marketing International Business
Program	
Prerequisites	none
Course Description	Today's business world is often presented as globalised and uniform - at the expense of a deep understanding of local markets. In many respects,
Description	the Asian and Chinese market ar unique in today's global
	economy.Underestimating this uniqueness is a key reason why businesses
	fail in Asia / China.
	This course is designed for students to appreciate the specifics of doing
	business in Asia /China and open doors for success. The course will cover
	key topics (see below) with a balance between describing market situations
	and offering relevant keys for businesses to succeed. The course material
	will largely draw from market facts and observations and real cases of
	companies.
	The focus is clearly Chinese market / consumers, altough regional cases and
	situations will be discussed.
Course Open to	Suzhou /Fall
Exchange	
Semester	fall
Campus	Suzhou
Evaluation	
Final Examination	50
(%)	
Continuous	50
Assessment (%)	
Academic	1. Lisa Peñaloza, Nil Toulouse , Luca Massimiliano Visconti, Marketing
reference	Management: A Cultural Perspective, ISBN: 0415606837
	2. O. C. Ferrell, Michael Hartline, Marketing Strategy, ISBN: 1285084799
	3. Philip Kotler Kevin Lane Keller Marketing Management, Global Edition
	ISBN: 1119341205
	4. Michael G. Solomon, Consumer Behavior: Buying, Having, and Being,
	Global Edition, Pearson Education Limited; 12th edition, 21st March 2017,
	ISBN: 1292153105
	5. Michael B. Griffiths, Consumers and Individuals in China: Standing Out,
	Fitting In, ISBN-13: 978-0415535724, ISBN-10: 0415535727
	6. Philip Kotler Hermawan Kartajaya, Iwan Setiawan, Marketing 4.0: Moving
	, , ,
	·
	Hints and Strategy for Business: Facebook, Twitter, Pinterest, Google+,
	Youtube, Instagram, Linkedin, and More! Createspace Independent
	Publishing Platform (2013), ISBN: 1482014092
	10. Theodore Levitt, HBR's 10 Must Reads on Strategic Marketing (with
1	featured article "Marketing Myopia," Harvard Business Review, Clayton M.
	Youtube, Instagram, Linkedin, and More! Createspace Independent Publishing Platform (2013), ISBN: 1482014092 10. Theodore Levitt, HBR's 10 Must Reads on Strategic Marketing (with

	Christensen, Theordore Levitt, Philip Kotler, Fred Reichheld, (2013), ISBN: 1422189880
Websites	none

RESEARCH METHOD

Course Code	MSC.IBUM2.STELE.0058
ECTS Credits	3
Course Leader	FERRARA Laurent
Synchronous	18
Discipline	Business Analytics, Data Science & Al
Program	International Business
Prerequisites	n/a
Course Description	This course provides a comprehensive introduction to research proposal writing. It is designed to help students to identify a study topic, critically analyze published research, formulate inquiry questions, organize a literature review, and select appropriate (quantitative or qualitative) data collection method. By the end of the course, students will complete a proposal that includes an introduction, problem statement, literature review, methods section and references. This course will also develop students awareness of the ethical principles of research. After a successful completion of this course, students will convert this proposal into a full research that will include the following sections: findings, discussion, conclusions, and references. THIS ELECTIVE IS MANDATORY FOR THOSE PURSUING A MSc DEGREE.
Course Open to	Paris /Fall;#Raleigh /Fall;#Suzhou /Fall
Exchange	
Semester	fall
Campus	Belo Horizonte, Paris, Raleigh, Stellenbosch-Le Cap, Suzhou
Evaluation	
Final Examination	0
(%)	
Continuous	100
Assessment (%)	
Academic	
reference	
Websites	

INTERNATIONAL MARKETING AND BUSINESS DEVELOPMENT SUZHOU

CAREER MANAGEMENT 1

Course Code	MSC.TRCM2.OTCOR.0037
ECTS Credits	0,5
Course Leader	BIANCHI Stéphanie
Synchronous	6

Discipline	Stratégie, Innovation & Entrepreunariat
Program	International Marketing and Business Development Suzhou
Prerequisites	No
Prerequisites Course Description	This course is managed by the Career Center. In order to validate this course, students have to: 1 MANDATORY: Attend two workshops (1h30 each) on specific themes (1st workshop: the visibility of my profile according to my specialization & 2nd workshop: How to pass the selection tests during recruitment?) + EVALUATION 2 NOT MANDATORY: Attend Career Events during the semester (date to be determined) organized by the career center of your campus MAIN CONTACTS FOR YOUR PROGRAM: LILLE: Audrey BEAUGRAND & Feryel HOUSSEIN PARIS: Laura SINDONINO, Sophie Ripoche & Janice M'BENGO (for International students)
	SOPHIA: Sylvie MARTINAUD, Anne DUFLOS (for International students) SUZHOU: April YANG RALEIGH: Laura SCLAFANI BELO HORIZONTE: Geneviève POULINGUE
Course Open to	Belo /Fall;#Sophia /Fall;#Suzhou /Fall
Exchange	
Semester	fall
Campus	Lille
Evaluation	
Final Examination	100
(%)	
Continuous Assessment (%)	0
Academic	Lectures obligatoires / Required readings :
reference	Lectures Recommandées / Recommanded readings :
Websites	under the YEP go and click on: Career Center -> Jobteaser -> SKEMA TOOLS

CHINESE - ADVANCED

Course Code	MSC.TRCM2.OTCOR.0035
ECTS Credits	0,5
Course Leader	DURANTON Hélène
Synchronous	30
Discipline	Langues
Program	International Marketing and Business Development Suzhou
Prerequisites	Having attended intermediate level 2/ Pre-advanced in Suzhou campus.
	Or having attended the intermediate level (210 hours) at other campus.
Course	This course is an Advanced level course of Mandarin Chinese designed for
Description	students who want to keep learning after Intermediate level 3/ Pre-
	Advanced level.
Course Open to	Suzhou /Fall;#Suzhou /Spring
Exchange	
Semester	fall, spring
Campus	Suzhou

Evaluation	
Final Examination	30
(%)	
Continuous	70
Assessment (%)	
Academic	Ji Jin, Winning in China Business Chinese (Intermediate). Jiang Liping, HSK4
reference	or HSK5, will be combined with business Chinese.
Websites	

CHINESE - BEGINNER 1

Course Code	MSC.TRCM2.LGCOR.0105
ECTS Credits	0,5
Course Leader	DURANTON Hélène
Synchronous	0
Discipline	Langues
Program	International Marketing and Business Development Suzhou
Prerequisites	No
Course	This course is a beginning level course of Mandarin Chinese designed for
Description	students without any Chinese Language background.
Course Open to	Suzhou /Fall;#Suzhou /Spring
Exchange	
Semester	fall, spring
Campus	Suzhou
Evaluation	
Final Examination	30
(%)	
Continuous	70
Assessment (%)	
Academic	Jiang Liping, HSK Standard Course (Book 1).
reference	
Websites	

CHINESE - BEGINNER 2

Course Code	MSC.TRCM2.LGCOR.0106
ECTS Credits	0,5
Course Leader	DURANTON Hélène
Synchronous	0
Discipline	Langues
Program	International Marketing and Business Development Suzhou
Prerequisites	About 30h Chinese learning experience
Course	This course is an beginner level course of Mandarin Chinese designed for
Description	students wanting to keep learning after beginner level 1. And new students
	coming from other campus who have studied Chinese for 30 hours.
Course Open to	Suzhou /Fall;#Suzhou /Spring
Exchange	

Semester	fall, spring
Campus	Suzhou
Evaluation	
Final Examination	30
(%)	
Continuous	70
Assessment (%)	
Academic	Jiang Liping, HSK Standard Course (Book 1)
reference	
Websites	

CHINESE - ELEMENTARY

Course Code	MSC.TRCM2.OTCOR.0033
ECTS Credits	0,5
Course Leader	DURANTON Hélène
Synchronous	30
Discipline	Langues
Program	International Marketing and Business Development Suzhou
Prerequisites	Students who have studied Chinese for 120 hours.
Course	This course is an elementary level course of Mandarin Chinese designed for
Description	students want to keep learning after post-beginner2.
Course Open to	Suzhou /Fall;#Suzhou /Spring
Exchange	
Semester	fall, spring
Campus	Suzhou
Evaluation	
Final Examination	30
(%)	
Continuous	70
Assessment (%)	
Academic	Jiang Liping, HSK Standard Course (Book 3).
reference	
Websites	

CHINESE - INTERMEDIATE

Course Code	MSC.TRCM2.OTCOR.0034
ECTS Credits	0,5
Course Leader	DURANTON Hélène
Synchronous	30
Discipline	Langues
Program	International Marketing and Business Development Suzhou
Prerequisites	Having attended beginner Pre Intermediate in Suzhou campus.
	Or having attended the Elementary level (180 hours) at other campus.
Course	This course is an intermediate level course of Mandarin Chinese designed
Description	for students who want to keep learning after Pre Intermediate.

Course Open to	Suzhou /Fall;#Suzhou /Spring
Exchange	
Semester	fall, spring
Campus	Suzhou
Evaluation	
Final Examination	30
(%)	
Continuous	70
Assessment (%)	
Academic	Jiang Liping, HSK Standard Course (Book 3). The books will be bought by
reference	students, and Soochow University recommended for the students to use.
Websites	

CHINESE - POST BEGINNER 1

Course Code	MSC.TRCM2.LGCOR.0107
ECTS Credits	0,5
Course Leader	DURANTON Hélène
Synchronous	0
Discipline	Langues
Program	International Marketing and Business Development Suzhou
Prerequisites	About 60h Chinese learning experience.
Course	This course is a post beginner1 level course of Mandarin Chinese designed
Description	for students wanting to keep learning after Beginner 2. And new students
	coming from other campus who has studied Chinese for 60 hours.
Course Open to	Suzhou /Fall;#Suzhou /Spring
Exchange	
Semester	fall, spring
Campus	Suzhou
Evaluation	
Final Examination	30
(%)	
Continuous	70
Assessment (%)	
Academic	Jiang Liping, HSK Standard Course (Book 2).
reference	
Websites	

CHINESE - POST BEGINNER 2

Course Code	MSC.TRCM2.LGCOR.0108
ECTS Credits	0,5
Course Leader	DURANTON Hélène
Synchronous	0
Discipline	Langues
Program	International Marketing and Business Development Suzhou
Prerequisites	About 90h Chinese learning experience.

Course	This course is a PB2 level course of Mandarin Chinese designed for students
Description	wanting to keep learning after PB1 level. And new students coming from
	other campus who has studied Chinese for 90 hours.
Course Open to	Suzhou /Fall;#Suzhou /Spring
Exchange	
Semester	fall, spring
Campus	Suzhou
Evaluation	
Final Examination	30
(%)	
Continuous	70
Assessment (%)	
Academic	Jiang Liping, HSK Standard Course (Book 2).
reference	
Websites	

DIGITAL MARKETING IN CHINA

Course Code	MSC.IMBM2.MKCOR.0081
ECTS Credits	3
Course Leader	SPIER Peter
Synchronous	18
Discipline	Marketing
Program	International Marketing and Business Development Suzhou
Prerequisites	-
Course Description	Digital marketing is a relatively new field everywhere, but in most countries has gained strength due to the presence of companies with far-ranging international use such as Google, Facebook, Youtube, and Twitter. These four, among others, have set standards for digital marketing and its capabilities around the world. As a result, digital marketing has grown up as a business based on their hegemony. In China, however, these four players are not available to marketers. Instead, local search engines and social media, such as Baidu, WeChat, Youku/Tudou, and Weibo. The Chinese digital landscape includes hundreds of sites, with a great emphasis on e-commerce. This class will highlight major trends in digital marketing in China, differences and similarities with Western markets, and examine case studies of effective use of digital in China. The three key objectives of this 18-hour course are: 1) to provide students with a global awareness of the digital landscape in China, 2) to understand their functions in marketing and their impact, and 3) to be able to conceive rudimentary digital marketing strategies for use in China.
Course Open to	Suzhou /Fall
Exchange	
Semester	fall
Campus	Suzhou
Evaluation	
Final Examination (%)	60

Continuous	40
Assessment (%)	
Academic	Readings have been selected to provide additional information on
reference	particular concepts and topics.
	Digital in Asia
	Thomas Crampton: SOCIAL MEDIA, CHINESE LOVE TO ENGAGE
	Guide to Baidu SEO & Content Marketing: Increase Your Brand Visibility in
	ChinaBy Owain Lloyd-Williams
	The Most Important WeChat Features for Digital Marketers Targeting
	Chinese Consumers By Jeff Bullas
	Renren Asset Sale by Tom Braithwaite (Financial Times)
	The 6 Major Disruptions to Chinese Digital Marketing in 2017 by Lauren
	Hallanan, JingDaily
	The Ultimate Beginners Guide to WeChat for Business, DragonSocial
	Additional prescribed articles and readings will be presented in class
Websites	

INTERNATIONAL BUSINESS DEVELOPMENT

Course Code	MSC.IMBM2.MKCOR.0077
ECTS Credits	4
Course Leader	MADUREIRA, Luis-EXT
Synchronous	24
Discipline	Stratégie, Innovation & Entrepreunariat
Program	International Marketing and Business Development Suzhou
Prerequisites	No prerequisites needed. Overall understanding of Marketing and
	Management will help students excel in the course.
Course Description	The course is organized as a sequence of lectures and case studies providing students with their first approach to internationalization. The course has four pillars. First, to challenge the paradigm of competition by emphasizing the need for cooperation in international settings. The second pillar is understanding the modes of internationalization; the different paths undertaken by companies that want to expand their businesses beyond the national frontier. The third element is an overview of how the organizational structure of a company must be adapted for handling international business. The last element is how to deal with local sensibilities and the importance of culture in the process of internationalization. This course will look closely at these four aspects of internationalization through concrete examples and case studies with a wide range of companies, sectors, and countries.
Course Open to	Belo /Fall;#Lille /Fall;#Sophia /Fall;#Suzhou /Fall
Exchange	
Semester	fall
Campus	Belo Horizonte, Lille, Paris, Raleigh, Sophia, Suzhou
Evaluation	
Final Examination (%)	40

Continuous	60
Assessment (%)	
Academic	List of some references:
reference	1. Introduction to IBD and Ecosystems
	Collinson, S., Narula, R., & Rugman, A. M. (2016). International business.
	Pearson. (Chapter 1)
	Brandenburger, A.M. and Nalebuff, B.J., 2002. Use game theory to shape
	strategy. Strategy: critical perspectives on business and management, 4, p.260.
	Jacobides, M.G., Cennamo, C. and Gawer, A., 2018. Towards a theory of ecosystems. Strategic Management Journal.
	Moore, J.F., 1993. Predators and prey: a new ecology of competition. Harvard business review, 71(3), pp.75-86.
	Teece, D.J., 2007. Explicating dynamic capabilities: the nature and microfoundations of (sustainable) enterprise performance. Strategic management journal, 28(13), pp.1319-1350. 2. Internationalization modes
	Collinson, S., Narula, R., & Rugman, A. M. (2016). International business. Pearson. (Chapter 2)
	Ghemawat, P., 2001. Distance still matters. Harvard business review, 79(8), pp.137-147.
	3. Internationalization & Culture:
	Collinson, S., Narula, R., & Rugman, A. M. (2016). International business.
	Pearson. (Chapter 5)
Websites	The links will be available on K2 (SKEMA's knowledge platform)

MARKETING RESEARCH

Course Code	MSC.IMBM2.MKCOR.0057
ECTS Credits	4
Course Leader	SOSCIA Isabella
Synchronous	24
Discipline	Marketing
Program	International Marketing and Business Development Suzhou
Prerequisites	Basic Marketing Course
Course Description	The purpose of marketing research is to provide information for making better business decisions relevant for both international companies and small business (i.e. start up). In this course you will be introduced to different stages of the marketing research process. We will focus on qualitative and quantitative aspects of marketing research as it relates to business problems such as market segmentation, positioning, the definition of the communication mix, etc. To get straight to the point, the goals of the course are to: 1) Understand the concepts and techniques required to conduct marketing research 2) Apply this knowledge in real-world marketing research problems.
Course Open to Exchange	Belo /Fall;#Lille /Fall;#Sophia /Fall;#Suzhou /Fall

Semester	fall
Campus	Belo Horizonte, Lille, Paris, Raleigh, Sophia, Suzhou
Evaluation	
Final Examination	50
(%)	
Continuous	50
Assessment (%)	
Academic	Textbooks and References: Malhotra(2007). Marketing research: An applied
reference	orientation. Pearson Education Australia.
	Ryan, G. W., & Bernard, H. R. (2003). Techniques to identify themes. Field
	methods, 15(1), 85-109.
Websites	

NEW BUSINESS DEVELOPMENT: FROM IDEA TO MARKET

Course Code	MSC.IMBM2.MKCOR.0055
ECTS Credits	4
Course Leader	LIMA Marcos
Synchronous	24
Discipline	Stratégie, Innovation & Entrepreunariat
Program	International Marketing and Business Development Suzhou
Prerequisites	M1 Marketing
Course	This courses will apply business model strategy and design-thinking as
Description	complementary approaches to developing an idea and taking it to market. While moving through the different stages, it will address issues of creativity, ideation, prototyping, seeking proof of concept and pitching ideas to potential investors. It will also explore ideas, models and frameworks relevant to developing creative and innovative learning environments using Knowledge Management principles. This kind of approach may be familiar to some, but as final-year master students, the teams involved will be expected to raise their game and show mastery and understanding of the various stages. There are a range of methods and tools available that must become an integral part of each student's 'toolbox'. And for that, it is not enough to know they are there - skilful application is key. In practical terms, the course will develop the skills needed to generate innovative ideas, test them and then present them with conviction. It will also use real-world innovation tools in the process.
	These are precisely the skills needed to thrive in an innovation economy.
Course Open to	Belo /Fall;#Lille /Fall;#Sophia /Fall;#Suzhou /Fall
Exchange	
Semester	fall
Campus	Belo Horizonte, Lille, Paris, Raleigh, Sophia, Suzhou
Evaluation	
Final Examination (%)	50
Continuous Assessment (%)	50

Academic	Osterwalder, A. and Pigneur, Y. (2010) Business Model Generation.
reference	Knapp, J et al. (2016). SPRINT: How to generate ideas and solve problems in
	just five days by Google Ventures.
	Liedtka, Jeanne (2013) Solving Problems with Design Thinking: Ten Stories
	of What Works. Columbia University Press.
	MIT Sloan Management Review (2019) When Innovation Moves at Digital
	Speed: Strategies and Tactics to Provoke, Sustain, and Defend Innovation in
	Today's Unsettled Markets.
Websites	

PRICING STRATEGIES FOR A DIGITAL WORLD

Course Code	MSC.IMBM2.MKCOR.0082
ECTS Credits	3
Course Leader	SPIER Peter
Synchronous	15
Discipline	Marketing
Program	International Marketing and Business Development Suzhou
Prerequisites	None
Course	This course describes the numerous challenges for companies to determine
Description	prices due to the evolution of traditional products and content to the digital
	world, particularly in China, with examples of the fashion industry (with
	companies such as Cartier performing price optimization to better match the
	local Chinese customer) and e-commerce industry (with example of Alibaba
	enabling a more mature O2O customer experience).
	As the Internet and other digital mediums continue to expand at a blinding
	pace, many are asking the question How the price is determined in the digital
	world? where the tech-savvy customers are actively comparing prices in-store
	vs. online becoming at the same time price aware, price sensitive and price
	influencers.
Course Open	Suzhou /Fall
to Exchange	
Semester	fall
Campus	Suzhou
Evaluation	
Final	65
Examination	
(%)	
Continuous	35
Assessment	
(%)	
Academic	The readings have been selected to provide additional information on particular
reference	concepts and topics. Textbooks and References
	Atsushi Aoki, Marketing Strategies for Pricing and Customer Value, Diamond,
	1999;
	Hal R. Varian, The Industry Standard, 2000;
	Nagle, Hogan, Zale, The Strategy and Tactics of Pricing: A Guide to Growing
	More Profitably, Routledge, 2010;
	iviole Floritably, noutleage, 2010,

Fisher, Raman, The new science of retailing, Harvard Business Press, 2010 Abhijit Mitra, Beyond CRM: Rethinking customer service in a connected, digital age, Harvard Business Review Analytic Services Report, 2017 iResearchChina, 2018 China's New Retail Species Report, Deloitte Consulting GmbH, Digital CRM Report, June 2015; Harvard Business Review, Customer Relationship Automation Is the New CRM, https://hbr.org/2016/10/customer-relationship-automation-is-the-new-crm Infosys Limited, Digital and CRM: Evolution to Revolution, 2017; McKinsey&Company, McKinsey Global Institute, Digital Globalization: the new era of global flows, March 2016; Harvard Business Review, A quick guide to value-based pricing, https://hbr.org/2016/08/a-quick-guide-to-value-based-pricing iResearchChina, 2016 Chinas O2O Sector Report, http://www.iresearchchina.com/Upload/201607/20160713043023_0264.pdf Harvard Business Review, Use pricing strategy to boost sales, https://hbr.org/2012/07/use-pricing-strategy-to-boost Neil Bendle, Xin Shane Wang, Xiaoqian Vivian Chen, The Alibaba Group and Online to Offline (O2O) Sales, Harvard Business Review, July 2015 Websites

STRATEGIC BRAND MANAGEMENT

Course Code	MSC.IMBM2.MKCOR.0058
ECTS Credits	5
Course Leader	SPIER Peter
Synchronous	30
Discipline	Marketing
Program	International Marketing and Business Development Suzhou
Prerequisites	Intermediate marketing is essential
	Limits may apply to group sizes
Course Description	Few would deny the importance of brands as valuable assets and a potential source of sustainable competitive advantage. Nestlé bought Rowntree (KitKat, After Eight) for almost three times its stock market value and 26 times its earnings. BMW bought the Mini not for the technology, but for the history and the associations. This value is created by the place occupied by the brands in the minds of customers: brand awareness, image, trust and reputation - all built up over many years - are the best guarantee of future cash flows. As one commentator puts it: products are created in the factory. Brands are created in the mind'. Brands provide a short cut for customers when making a purchasing decision, seeking to avoid risk and obtain value for money. Brands provide a relevant, exciting experience. Brands connote a certain life style, values or attitude. Brands can become objects of affection: Lovemarks, even. Buying a brand is an integral part of an individuals quest for identity and meaning. The course will balance theory and practical application, with considerable use of case studies and student project work. Students will learn how companies manage brand equity, clearly a major strategic issue. This course provides a comprehensive introduction to strategic brand management, covering such areas as the building of brand equity, brand identity, brand extension, brand portfolios etc. in national,

	regional and global markets. It will also address issues such as brand personality, emotional branding, brand communities and purpose-driven branding.
Course Open to	Belo /Fall;#Lille /Fall;#Sophia /Fall;#Suzhou /Fall
Exchange	
Semester	fall
Campus	Belo Horizonte, Lille, Paris, Raleigh, Sophia, Suzhou
Evaluation	
Final Examination	50
(%)	
Continuous	50
Assessment (%)	
Academic	A full reading list will be provided on K2 learning platform along with a
reference	selection of reports, cases, and articles
Websites	The links will be available on K2 (SKEMA's knowledge platform)

BUSINESS NEGOTIATION

Course Code	MSC.IMBM2.MKELE.0187
ECTS Credits	3
Course Leader	SPIER Peter
Synchronous	18
Discipline	Management & Organisation
Program	International Marketing and Business Development Suzhou
Prerequisites	-
Course	The essence of the subject is to introduce students to the world of
Description	negotiation and explain its structure and detail. Whilst centred in business
	negotiation theory, the subject also draws on other areas such as ethics,
	conflict resolution and learning styles theory. There is a particular emphasis
	on negotiation in a Chinese environment.
Course Open to	Suzhou /Fall
Exchange	
Semester	fall
Campus	Suzhou
Evaluation	
Final Examination	30
(%)	
Continuous	70
Assessment (%)	
Academic	
reference	
Websites	

MANAGING AN EXPORT PROJECT (ELECTIVE)

Course Code	MSC.IMBM2.MKELE.0078
ECTS Credits	3

Course Leader	FELIX Michel
Synchronous	18
Discipline	Management des Opérations
Program	International Marketing and Business Development Suzhou
Prerequisites	M1 marketing
Course Description	This course describes the numerous challenges for companies to manage the export. What is exporting? What are the different steps to success in it. The conduct of this course is linked to international trade, including Strategy & Management, Global Marketing, Trade Finance and Supply Chain. Specific focus with Harmonized Codes, terms of sales (INCOTERMS), financing arrangements, means of payment, shipping and insurance issues, market research, support services, legal and tax implications, and trade facilitation. The course will cover global trade functions with a worldwide scope.
Course Open to	Suzhou /Fall
Exchange	
Semester	fall
Campus	Suzhou
Evaluation	
Final Examination (%)	40
Continuous Assessment (%)	60
Academic	Lectures obligatoires / Required readings :
reference	Students are expected to come to class having read as mandatory readings: - The entitled document Managing an Export project: Methodology of an export project Part One - The course book required by the module International Marketing of MSc International Business: Hollensen.S, (2011), Global Marketing, 5th edition, Pearson, Prentice Hall Lectures Recommandées / Recommanded readings: NA
Websites	These sites will be proposed in the document Managing an Export Project: Methodology of an export Project

RESEARCH METHODS

Course Code	MSC.IMBM2.MKELE.0143
ECTS Credits	3
Course Leader	LIMA Marcos
Synchronous	18
Discipline	Management & Organisation
Program	International Marketing and Business Development Suzhou
Prerequisites	Market Research, or courses delivery research methodologies (i.e.,
	qualitative vs. quantitative methods). These courses can take place
	simultaneously with the Research Writing and Critical Thinking.
Course	Building connections between academic research and practical business
Description	activities by getting to know more about how we can use research to make
	better sense to business;
	2. Helping you prepare your upcoming Master Thesis in terms of developing

	thesis topics and research questions, and better understand research
	methods;
	3. Helping you master the essential skills useful for not only thesis writing,
	but also marketing consulting/research firms;
	4. Helping you better understand marketing practices in a structured and
	logical way, and major areas of marketing research and/or marketing
	practices;
	5. Helping you dramatically improve your skills in reading, writing, thinking,
	and public speech/presentation.
	6. Helping you strategise your thesis design in order to use your thesis to
	better position yourself in the job market you are interested in
Course Open to	Lille /Fall;#Sophia /Fall;#Suzhou /Fall
Exchange	
Semester	fall
Campus	Lille, Paris, Sophia, Suzhou
Evaluation	
Final Examination	0
(%)	
Continuous	100
Assessment (%)	
Academic	Saunders M., Lewis P., Thornhill A. (2016), "Research methods for business
reference	students", Pearson.
Websites	On research topics and questions: www.msi.org
	On writing a literature review: http://www.lib.ncsu.edu/tutorials/litreview/
	On citing your references: http://fr.slideshare.net/coma-hovadak/harvard-
	referencing-2011
	On quoting and paraphrasing:
	http://owl.english.purdue.edu/owl/resource/563/1/
	Paraphrasing guidelines :
	http://owl.english.purdue.edu/owl/resource/619/1/
	Paraphrasing exercise:
	http://owl.english.purdue.edu/owl/resource/619/02/
	http://own.chghsh.purdue.edd/owl/resource/015/02/

CORPORATE FINANCIAL MANAGEMENT

APPLIED RESEARCH IN FINANCE

Course Code	MSC.CFMM2.FIELE.0148
ECTS Credits	3
Course Leader	SAIDANE Dhafer
Synchronous	18
Discipline	Autre
Program	Corporate Financial Management
Prerequisites	Mandatory for the MSc candidates
Course	The aim of the course is to train students to benchmark existing discipline-
Description	based knowledge and develop strategies for keeping up to date with new
	techniques or issues in both an academic research and a practitioner
	environment.

Course Open to	Suzhou /Fall
Exchange	
Semester	fall
Campus	Suzhou
Evaluation	
Final Examination	60
(%)	
Continuous	40
Assessment (%)	
Academic	Lectures obligatoires / Required readings :
reference	Lectures Recommandées / Recommanded readings :
	Biggam, J., 2008. Succeeding with Your Master's Dissertation: A step-by-step
	handbook, McGraw-Hill. Available online on La Fusée website in Cyberlibris /
	Scholarvox:
	http://ezp.skema.edu:2057/bookshelf/list/folderid/62679
	Additional references will be provided by the instructor during the class.
Websites	

CAPITAL BUDGETING

Course Code	MSC.CFMM2.FICOR.0140
ECTS Credits	3
Course Leader	LAI Wan Ni
Synchronous	18
Discipline	Finance
Program	Corporate Financial Management
Prerequisites	Master1
	Accounting prequisites
	corporate finance prequisites
Course	The main objective of this course is to teach students how to make
Course Open to Exchange Semester	effective capital budgeting decisions as financial managers. Focusing on asset valuation, this course emphasis on the evaluation of cash flows that is fundamental to the capital budgeting decision. Starting with a general introduction to the framework of corporate finance, students will learn (i) methods to evaluate projects and investment rules, (ii) skills to analyze risk and return of various projects, and finally (iii) the different ways of raising capital in a corporation. Belo /Fall;#Sophia /Fall;#Suzhou /Fall
Campus	Belo Horizonte, Paris, Sophia, Suzhou
Evaluation	
Final Examination	60
(%)	
Continuous	40
Assessment (%)	
Academic	Lectures obligatoires / Required readings :
reference	Lectures Recommandées / Recommanded readings :
Websites	

CAPITAL STRUCTURE AND DIVIDEND POLICY

Course Code	MSC.CFMM2.FICOR.0141
ECTS Credits	2
Course Leader	RENUCCI Céline
Synchronous	18
Discipline	Finance
Program	Corporate Financial Management
Prerequisites	Basics on Financial Markets
Course Description	The main objective of this course is to teach students the fundamentals of capital structure in a company and how to make effective dividend policies as financial managers. Focusing on the nature of debt and equity, this course emphasis on the effects of financing the company through debt and equity. Starting with a general introduction to the framework of debt and equity valuation, students will learn (i) importance of capital structure and limits to the use of debt, (ii) the cost of capital in a leveraged firm, and finally (iii) the principles of setting dividend policy in a company.
Course Open to	Belo /Fall;#Sophia /Fall;#Suzhou /Fall
Exchange	
Semester	fall
Campus	Belo Horizonte, Paris, Sophia, Suzhou
Evaluation	
Final Examination (%)	100
Continuous	0
Assessment (%)	
Academic	Lectures obligatoires / Required readings :
reference	Lectures Recommandées / Recommanded readings :
Websites	

CAREER MANAGEMENT 1

Course Code	MSC.TRCM2.OTCOR.0037
ECTS Credits	0,5
Course Leader	BIANCHI Stéphanie
Synchronous	2
Discipline	Stratégie, Innovation & Entrepreunariat
Program	Corporate Financial Management
Prerequisites	No
Course	This course is managed by the Career Center. In order to validate this
Description	course, students have to:
	1 MANDATORY: Attend two workshops (1h30 each) on specific themes (1st
	workshop: the visibility of my profile according to my specialization & 2nd
	workshop: How to pass the selection tests during recruitment?) +
	EVALUATION
	2 NOT MANDATORY: Attend Career Events during the semester (date to be

	determined) organized by the career center of your campus
	MAIN CONTACTS FOR YOUR PROGRAM:
	LILLE: Audrey BEAUGRAND & Feryel HOUSSEIN
	PARIS: Laura SINDONINO, Sophie Ripoche & Janice M'BENGO (for
	International students)
	SOPHIA: Sylvie MARTINAUD, Anne DUFLOS (for International students)
	SUZHOU : April YANG
	RALEIGH: Laura SCLAFANI
	BELO HORIZONTE : Geneviève POULINGUE
Course Open to	Belo /Fall;#Sophia /Fall;#Suzhou /Fall
Exchange	
Semester	fall
Campus	Lille
Evaluation	
Final Examination	100
(%)	
Continuous	0
Assessment (%)	
Academic	Lectures obligatoires / Required readings :
reference	Lectures Recommandées / Recommanded readings :
Websites	under the YEP go and click on: Career Center -> Jobteaser -> SKEMA TOOLS

CHINESE - ADVANCED

Course Code	MSC.TRCM2.OTCOR.0035
ECTS Credits	0,5
Course Leader	DURANTON Hélène
Synchronous	30
Discipline	Langues
Program	Corporate Financial Management
Prerequisites	Having attended intermediate level 2/ Pre-advanced in Suzhou campus. Or having attended the intermediate level (210 hours) at other campus.
Course	This course is an Advanced level course of Mandarin Chinese designed for
Description	students who want to keep learning after Intermediate level 3/ Pre-
	Advanced level.
Course Open to	Suzhou /Fall;#Suzhou /Spring
Exchange	
Semester	fall, spring
Campus	Suzhou
Evaluation	
Final Examination	30
(%)	
Continuous	70
Assessment (%)	
Academic	Ji Jin, Winning in China Business Chinese (Intermediate). Jiang Liping, HSK4
reference	or HSK5, will be combined with business Chinese.
Websites	

CHINESE - BEGINNER 1

	,
Course Code	MSC.TRCM2.LGCOR.0105
ECTS Credits	0,5
Course Leader	DURANTON Hélène
Synchronous	0
Discipline	Langues
Program	Corporate Financial Management
Prerequisites	No
Course	This course is a beginning level course of Mandarin Chinese designed for
Description	students without any Chinese Language background.
Course Open to	Suzhou /Fall;#Suzhou /Spring
Exchange	
Semester	fall, spring
Campus	Suzhou
Evaluation	
Final Examination	30
(%)	
Continuous	70
Assessment (%)	
Academic	Jiang Liping, HSK Standard Course (Book 1).
reference	
Websites	

CHINESE - BEGINNER 2

Course Code	MSC.TRCM2.LGCOR.0106
ECTS Credits	0,5
Course Leader	DURANTON Hélène
Synchronous	30
Discipline	Langues
Program	Corporate Financial Management
Prerequisites	About 30h Chinese learning experience
Course Description	This course is an beginner level course of Mandarin Chinese designed for students wanting to keep learning after beginner level 1. And new students coming from other campus who have studied Chinese for 30 hours.
Course Open to	Suzhou /Fall;#Suzhou /Spring
Exchange	
Semester	fall, spring
Campus	Suzhou
Evaluation	
Final Examination (%)	30
Continuous Assessment (%)	70
Academic reference	Jiang Liping, HSK Standard Course (Book 1)
Websites	

CHINESE - ELEMENTARY

Course Code	MSC.TRCM2.OTCOR.0033
ECTS Credits	0,5
Course Leader	DURANTON Hélène
Synchronous	30
Discipline	Langues
Program	Corporate Financial Management
Prerequisites	Students who have studied Chinese for 120 hours.
Course	This course is an elementary level course of Mandarin Chinese designed for
Description	students want to keep learning after post-beginner2.
Course Open to	Suzhou /Fall;#Suzhou /Spring
Exchange	
Semester	fall, spring
Campus	Suzhou
Evaluation	
Final Examination	30
(%)	
Continuous	70
Assessment (%)	
Academic	Jiang Liping, HSK Standard Course (Book 3).
reference	
Websites	

CHINESE - INTERMEDIATE

Course Code	MSC.TRCM2.OTCOR.0034
ECTS Credits	0,5
Course Leader	DURANTON Hélène
Synchronous	30
Discipline	Langues
Program	Corporate Financial Management
Prerequisites	Having attended beginner Pre Intermediate in Suzhou campus.
	Or having attended the Elementary level (180 hours) at other campus.
Course	This course is an intermediate level course of Mandarin Chinese designed
Description	for students who want to keep learning after Pre Intermediate.
Course Open to	Suzhou /Fall;#Suzhou /Spring
Exchange	
Semester	fall, spring
Campus	Suzhou
Evaluation	
Final Examination	30
(%)	
Continuous	70
Assessment (%)	

Academic	Jiang Liping, HSK Standard Course (Book 3). The books will be bought by
reference	students, and Soochow University recommended for the students to use.
Websites	

CHINESE - POST BEGINNER 1

Course Code	MSC.TRCM2.LGCOR.0107
ECTS Credits	0,5
Course Leader	DURANTON Hélène
Synchronous	30
Discipline	Langues
Program	Corporate Financial Management
Prerequisites	About 60h Chinese learning experience.
Course	This course is a post beginner1 level course of Mandarin Chinese designed
Description	for students wanting to keep learning after Beginner 2. And new students
	coming from other campus who has studied Chinese for 60 hours.
Course Open to	Suzhou /Fall;#Suzhou /Spring
Exchange	
Semester	fall, spring
Campus	Suzhou
Evaluation	
Final Examination	30
(%)	
Continuous	70
Assessment (%)	
Academic	Jiang Liping, HSK Standard Course (Book 2).
reference	
Websites	

CHINESE - POST BEGINNER 2

Course Code	MSC.TRCM2.LGCOR.0108
ECTS Credits	0,5
Course Leader	DURANTON Hélène
Synchronous	30
Discipline	Langues
Program	Corporate Financial Management
Prerequisites	About 90h Chinese learning experience.
Course	This course is a PB2 level course of Mandarin Chinese designed for students
Description	wanting to keep learning after PB1 level. And new students coming from
	other campus who has studied Chinese for 90 hours.
Course Open to	Suzhou /Fall;#Suzhou /Spring
Exchange	
Semester	fall, spring
Campus	Suzhou
Evaluation	

Final Examination	30
(%)	
Continuous	70
Assessment (%)	
Academic	Jiang Liping, HSK Standard Course (Book 2).
reference	
Websites	

CORPORATE TREASURY MANAGEMENT

Course Code	MSC.CFMM2.FICOR.0142
ECTS Credits	3
Course Leader	LAI Wan Ni
Synchronous	18
Discipline	Finance
Program	Corporate Financial Management
Prerequisites	None
Course	The main objective of this course is to introduce students to the different
Description	financial instruments used for treasury management in a company. It prepares students to make treasury management decisions as financial managers. The first part of the course focus on the financial markets, this course introduces the various financial instruments and the mechanism of financial markets. Starting with a general introduction to the finaicial markets, students will learn (i) how each market functions, (ii) the specifics of various financial instruments, and finally (iii) the foundations of investment management. The second part of the course focus on the banking system, and evaluation of credit risks, as students learn how financial managers work with the
	corporate banks in the treasury management process.
Course Open to	Belo /Fall;#Sophia /Fall;#Suzhou /Fall
Exchange	
Semester	fall
Campus	Belo Horizonte, Paris, Sophia, Suzhou
Evaluation	
Final Examination	100
(%)	
Continuous	0
Assessment (%)	
Academic	
reference	
Websites	

CORPORATE VALUATION METHODS

Course Code	MSC.CFMM2.FICOR.0138
ECTS Credits	3

Course Leader	CHIKH Sabrina
Synchronous	18
Discipline	Finance
Program	Corporate Financial Management
Prerequisites	Advanced understanding of Corporate Finance acquired through intensive
	reading of Vernimmen (Pascal Quiry) or any advanced corporate finance
	book. A paper version is often the best format for learning.
	Daily reading of Financial Times or Wall Street Journal is a non-negotiable
	daily rutine of any financial professional hence including you as a new
	member of tomorrows financial expert.
Course	Analysing financial statements and valuing firms is an integrated process in
Description	which the student must understand industry competitive dynamics, firm
	strategy, accounting information content and quality, profitability and risk
	assessment, forecasting, and valuation models. This course strives to
	integrate these six components of the process. Interpreting profitability and
	risk ratios requires an understanding of the economic characteristics of the
	industries in which a firm competes and the business strategies a firm has
	selected to compete in those industries. The student should not naively
	accept reported financial statement information when performing
	profitability and risk analysis but should first assess its quality and make
	appropriate adjustments. Forecasts of future earnings, cash flows, and
	dividends provide the bases for valuing a firm. The students will analyse a
	listed company applying the theories of the course terminating with
	individual report of approximately 10 pages and a fully integrated excel
Carrier On an La	model.
Course Open to	Belo /Fall;#Suzhou /Fall
Exchange	fall
Semester	
Campus Evaluation	Belo Horizonte, Paris, Suzhou
Final Examination	100
(%)	100
Continuous	0
Assessment (%)	
Academic (76)	James M. WAHLEN, Stephen BAGINSKI, Mark BRADSHAW, Financial
reference	Reporting, Financial Statement Analysis and Valuation, A Strategic
	Perspective, 8th Edition, 2015, Cengage,
Websites	www.ft.com
	www.wsj.com
	www.vernimmen.net
	Damodaran Stern University
	Damodardi Sterii Oniversity

FINANCIAL MODELING I SUZHOU

Course Code	MSC.CFMM2.FICOR.0024
ECTS Credits	1
Course Leader	WOO, Jack-EXT
Synchronous	12
Discipline	Finance

Program	Corporate Financial Management
Prerequisites	NO
Course	Our objective is to provide learning which to incorporate templates,
Description	implement formulas, create pivot tables, analyze data, and much more. The
	key objective is to equip students with the skills and knowledge of building
	financial models using Excel. The student shall able to apply Excels
	advanced features such as Goal-seek and Solver to modelling problems that
	require an iterative method for their solution.
Course Open to	Suzhou /Fall
Exchange	
Semester	fall
Campus	Suzhou
Evaluation	
Final Examination	100
(%)	
Continuous	0
Assessment (%)	
Academic	John Walkenbach, Excel 2016, Wiley Publisher.
reference	
Websites	

FINANCIAL REPORTING AND ANALYSIS

Course Code	MSC.CFMM2.FICOR.0139
ECTS Credits	3
Course Leader	CHIKH Sabrina
Synchronous	18
Discipline	Finance
Program	Corporate Financial Management
Prerequisites	Fundamentals of Accounting,
Course Description	This module aims to prepare students for an in-depth examination and comprehensive analysis of various financial accounting topics. It introduces the students to the basic framework of international financial reporting standards (IFRS). Nowadays, financial reporting objectives are much broader than just crunching or generating numbers. This course will illustrate that reporting involves a comprehensive knowledge of businesses in order to provide the information required by the many stakeholders. The main objective of this course is to develop students analytical skills and critical assessment of individual financial statements, and/or consolidated integrated annual reports in an international environment.
Course Open to	Belo /Fall;#Sophia /Fall;#Suzhou /Fall
Exchange	
Semester	fall
Campus	Belo Horizonte, Paris, Sophia, Suzhou
Evaluation	
Final Examination	60
(%)	

Continuous	40
Assessment (%)	
Academic	Lectures obligatoires / Required readings :
reference	Lectures Recommandées / Recommanded readings :
	1. Robinson Alexander D., Britton A., Jorissen A., Hoogendoorn M. & Van
	Mourik C. (2017), International Financial Reporting and Analysis, 7th
	Edition, Cengage Learning EMEA.
	2. Th., Henry E. Pirie W. & Broihahn M. (2015), International Financial
	Statement Analysis, 3rd Edition, CFA Institute Investment Series, John Wiley
	& Sons,
Websites	

MONEY, BANKING AND INTERNATIONAL FINANCE

Course Code	MSC.CFMM2.FICOR.0143
ECTS Credits	3
Course Leader	SAIDANE Dhafer
Synchronous	18
Discipline	Finance
Program	Corporate Financial Management
Prerequisites	Principles of micro-economics
Course	The main objective of this course is to teach students how to be a global
Description	financial expert in banking and finance. With the rapid globalization of the world economy, all finance is becoming international even in China. The managers of a firm have to understand that their decisions will be increasingly influenced by international financial environment. Starting with a general introduction to the framework of international finance comparatively to the Chinese financial system, students will learn (i) knowledge of international financial market activities, (ii) how different exchange rate systems work and (iii) understand the relation between exchange rate, interest rate and growth and the of FinTech and digital finance in this new financial world. The courses key objective is to provide students with a personalized academic environment to obtain a solid understanding of Multinational Finance and Banking activities. The course aims at analyzing and assessing the Globalized Banking Strategies. It is opened to no-specialists and gives a clear understanding between international banking forces, the global economy, regulation and financial instability in globalized economy. The course will assess the impact of financial deregulation as well as structural reforms upon the banking business models. The target students might want to work in the financial department of corporates, to join Investments Banks or international financial institutions, or to hold responsibility positions in a company working with international banks. Accordingly, these students need a deeper understanding of international banking issues.
Course Open to	Sophia /Fall;#Suzhou /Fall
Exchange	
Semester	fall
Campus	Paris, Sophia, Suzhou

Evaluation	
Final Examination	60
(%)	
Continuous	40
Assessment (%)	
Academic	Academic and scientific papers
reference	Allen F. et A.M. Santomero, 2001, What do financial intermediaries do?,
reference	Journal of Banking and Finance, 25, 271-294.
	Battacharya S., Thakor A.V., 1993, « Contemporary Banking Theory », Journal
	of Financial Intermediation, 3.
	Geoffron P. et Saïdane D. (1996) "Du réseau aux réseaux : concurrence et
	surcapacités dans l'industrie bancaire", Revue d'Economie Industrielle, pp.
	81-95, n° 78, 4e trimestre.
	Geoffron P. et Saïdane D. (1999), "La concurrence bancaire spatiale :
	enseignements et nouvelles perspectives", rédaction du Chapitre 8, dans
	Emploi, localisation et économie spatiale, Economica in M. Catin, J-Y Lesueur
	et Y Zenou, 1999, pp. 193-216.
	La Porta, Lopez-de-Silanes, Shleifer et Vishny (1997), « Legal Determinants of
	External Finance », Journal of Finance, 52(3).
	Lewis M. K., 1992, « Modern Banking in Theory and Practice », Revue
	économique, n°2, Mars.
	Saidane D. (2010), "How to Identify the Best Target in the M&A Banking
	Operations? Case of Cross-Border Strategies in Europe by Line of Activity",
	Review of Quantitative Finance and Accounting.
	Saidane D. (2010), " Banking transparency: a good idea but difficult to
	implement", Bankers Markets & Investors.
	Saidane D; and Grandin P. 2010), « What are the main causes of Bank
	Merger and Acquisition? » Bankers Markets & Investors, n°104, January-
	February 2010.
	Academic Books
	Allen F., D. Gale, (2000), Comparing Financial Systems, MIT Press, Cambridge,
	Massachusetts.
	Bain K., Howells P. (2005), The Economics of Money, Banking and Finance: A
	European Text, Financial Times Prentice Hall, 2005.
	Mishkin F. (2010), The Economics of Money, Banking, and Financial Markets,
	Business School Edition
	Saidane D. (forthcoming 2011), La finance durable, Editions de la Revue
	Banque, with P. GRANDIN.
	Saidane D. (2009 and 2011), La finance islamique à lheure de la
	mondialisation, preface of Arnaud de BRESSON, Editions de la Revue Banque.
	Saidane D. (2007), Lindustrie bancaire mondiale, preface of Daniel LEBEGUE,
	Editions de la Revue Banque.
	Saidane D. (2006), La nouvelle banque : métiers et stratégies bancaires,
	preface of Christian de BOISSIEU, Editions de la Revue Banque, second
	edition 2009.
	Saidane D. (2006), Les banques, acteurs de la globalisation financière, La
	documentation française.
	Reports
	Annual Report of the Bank for International Settlements (BIS)
	Annual Report of the European Central Bank (ECB)
	Bank for International Settlements, « Report on Consolidation in The

	Financial Sector ». Group of Ten, 2001.
	Banking Annual Reports (see banks Website).
	European Central Bank, « Structural Analysis of the EU Banking Sector », BCE.
Websites	Website
	Fédération Bancaire Française : http://www.fbf.fr/
	Banque de France : http://www.banque-france.fr/
	European Central Bank: http://www.ecb.int/
	China Banking Regulatory Commission: http://www.cbrc.gov.cn
	Bank for International Settlements: http://www.bis.org/
	ePaynews: http://www.epaynews.com/statistics/bankstats.html
	Datamonitor : http://www.datamonitor.com
	International Data Corporation (IDC): http://www.idc.com/
	Federal Deposit Insurance Corporation : http://www.fdic.gov
	The Bond Market Association: http://www.bondmarkets.com
	Federal Reserve System, http://www.federalreserve.gov
	Forbes, Global 2000 Leading Compagnie, http://www.forbes.com

OPERATIONAL RISKS MANAGEMENT

Course Code	MSC.CFMM2.FICOR.0153
ECTS Credits	2
Course Leader	SAIDANE Dhafer
Synchronous	12
Discipline	Finance
Program	Corporate Financial Management
Prerequisites	Financial risk management
Course	The course offers an introduction into the evolving and expanding practice of
Description	operational financial risk management analyzing and discussing the various sources of risk.
	The course describes the operational risks that the companies have to deal with. It also provides a deep approach the organization of a modern corporation and ethics matter in Business.
	Some not limited topics:
	Best practices in operational risk management
	Risk culture change
	How integrate human errors
	How to use root cause analysis most effectively
	Influencing behaviours for better control
	Emerging risks
	Vendor risk management
	Cyber security and threats
	Risk networks
Course Open to	Suzhou /Fall
Exchange	
Semester	fall
Campus	Suzhou
Evaluation	
Final	60
Examination (%)	

Continuous	40
Assessment (%)	
Academic	- Basel Committee on Banking Supervision. Principles for Effective Risk Data
reference	Aggregation and Risk Reporting. January 2013.
	http://www.bis.org/publ/bcbs239.pdf
	Cermeño, Javier Sebastián.
	- Blockchain in Financial Services: Regulatory Landscape and Future
	Challenges for its Commercial Application.BVA Research Working Paper 16/20. December
	2016.https://www.bbvaresearch.com/wp-content/uploads/2016/12/WP_16-20.pdfDias,
	- Denise and Staschen, Stefan.Data Collection for DFS Supervisors. CGAP Working Paper. 2017.(forthcoming)
	Annual Report of the Bank for International Settlements (BIS)
	Annual Report of the European Central Bank (ECB)
	Bank for International Settlements, « Report on Consolidation in The Financial
	Sector ». Group of Ten, 2001.
	European Central Bank, « Structural Analysis of the EU Banking Sector », BCE.
	- Bank for International Settlements. Committee on Payments and Market
	Infrastructures. Distributed Ledger Technology in Payment, Clearing and Settlement: An Analytical Framework. February
	2017.http://www.bis.org/cpmi/publ/d157.pdf
	Financial Stability Board. Financial Stability Implications from FinTech:
	Supervisory and Regulatory Issues that Merit Authorities Attention. June
	2017. http://www.fsb.org/wp-content/uploads/R270617.pdf(Referencedin the text as 2017a.)
	- Financial Stability Board. FinTech Credit: Market Structure, Business Models and Financial Stability Implications. May
	2017.http://www.fsb.org/017/05/fintech-
	credit-market-structure-business-models-and-financial-stability-
	implications/(Referenced in the text as 2017b.)
	- Institute of International Finance.RegTech in Financial Services: Technology
	Solutions for Compliance and Reporting. March 2016.
	https://www.iif.com/system/files/regtech_in_financial_services
	_solutions_for_compliance_and_reporting.pdf
Websites	Banking Annual Reports (see banks Website).

POWER BI AND AI

Course Code	MSC.CFMM2.FICOR.0200
ECTS Credits	2
Course Leader	SAIDANE Dhafer
Synchronous	12
Discipline	Business Analytics, Data Science & Al
Program	Corporate Financial Management
Prerequisites	NO
Course	Introduction (Finance IA Business analysis Business Intelligence-
Description	modification in the market)
	Importing data from an excel, from the web, heterogenous data, sources
	Pre-treatments and transforming data (adding, deleting, appending data),

	why?? Practical cases
	Visualisation (axe, extraction information from the graphs
	Still missing the information: What to do => to enrich the data
	Introduction to IA, model, machine learning, supervised/unsupervised model
	Use the Dataflows (inputs) => with the appropriate learning algorithm Reporting
	Advantages of using Power BI:
	- no need to get well the ML skills (prediction/ regression/ classifications,)
	- updating data and reports automatically
	disadvantage/ limitation:
	- Visual configuration
	- Not the easiest to deal with
	- Slow when dealing with Big Data
	-
	Example with Financial Data
	- Selecting data
	- Fields, outputs type
	- Using automatic ML
	o Binary Prediction
	o Classification model
	o Prediction model
Course Open to	Suzhou /Fall
Exchange	
Semester	fall
Campus	Paris, Suzhou
Evaluation	
Final Examination	100
(%)	
Continuous	0
Assessment (%)	
Academic	
reference	
Websites	

PROGRAMMING WITH PYTHON I

Course Code	MSC.CFMM2.FICOR.0207
ECTS Credits	2
Course Leader	SAIDANE Dhafer
Synchronous	18
Discipline	Finance
Program	Corporate Financial Management
Prerequisites	-
Course	This programming module introduces some basic topics including
Description	procedures and functions, iteration, lists, strings, dictionaries, object-
	oriented programming and classes. We will provide guided practice on the
	computer. Furthermore, we will introduce some packages for data analysis.

Course Open to	Suzhou /Fall
Exchange	
Semester	fall
Campus	Suzhou
Evaluation	
Final Examination	50
(%)	
Continuous	50
Assessment (%)	
Academic	Wes McKinney, Python for Data Analysis: Data Wrangling with Pandas,
reference	Numpy and IPython.
Websites	

VBA I

/BA I	
Course Code	MSC.CFMM2.FICOR.0161
ECTS Credits	1
Course Leader	MILLELIRI André
Synchronous	12
Discipline	Autre
Program	Corporate Financial Management
Prerequisites	Financial modeling with Excel
Course	Macro VBA applied to corporate financial management
Description	
Course Open to	Suzhou /Fall
Exchange	
Semester	fall
Campus	Suzhou
Evaluation	
Final Examination	60
(%)	
Continuous	40
Assessment (%)	
Academic	MANDATORY RESOURCES (textbooks, references apps)
reference	REES MICHAEL. (2012) FINANCIAL MODELLING IN PRACTICE: A CONCISE
	GUIDE FOR INTERMEDIATE AND ADVANCED LEVEL, JOHN WILEY & SON. RECOMMENDED READINGS
	The readings have been selected to provide additional information on particular concepts and topics.
	1) REES MICHAEL. (2018) PRINCIPLES OF FINANCIAL MODELING. JOHN
	WILEY & SONS
	2) ALBRIGHT C. (2006) VBA FOR MODELLER. PALISADE.
	3) JOHN C. HULL. (2014) OPTIONS, FUTURES, AND OTHER DERIVATIVES, 9TH
	3ED. PRENTICE HALL.
	4) JOHN C. HULL. (2015) RISK MANAGEMENT AND FINANCIAL INSTITUTIONS, 4TH ED. JOHN WILEY & SONS.
	5) ZVI BODIE, ALEX KANE, ALAN MARCUS. (2014) INVESTMENTS 10TH ED.
	IRWIN MCGRAW-HILL.
Websites	INVIIN INCORAW-HILL.
AACDSITES	